



KONGSBERG

CMD 2022

KONGSBERG DEFENCE & AEROSPACE

2 June 2022

Eirik Lie,

President Kongsberg Defence & Aerospace





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DISCLAIMER

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Given the aforementioned uncertainties, prospective investors are cautioned not to place undue reliance on any of these forward-looking statements



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KONGSBERG DEFENCE & AEROSPACE

Two centuries of innovation, transformation and delivering results, has made Kongsberg Defence & Aerospace, a recognized global technology leader. We take pride in developing advanced technology and products of strategic importance, to nations around the world.



~3,500
Employees



10 BNOK
Revenues



More than 90
percent export



World-Class
Defence Products



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KDA DIVISIONS AND ASSOCIATED COMPANIES

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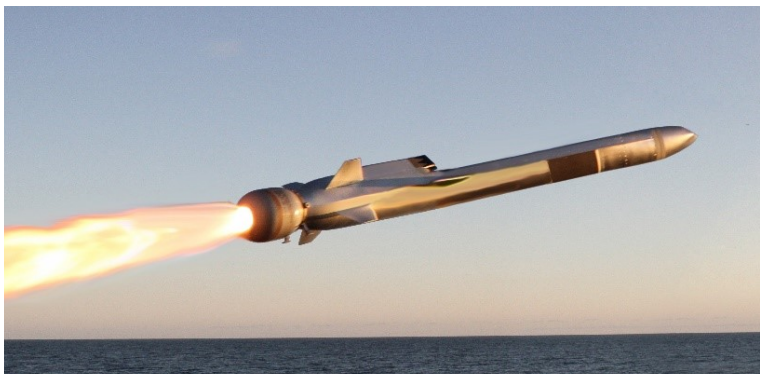
INTEGRATED DEFENCE SYSTEMS



AEROSTRUCTURES & MRO



LAND SYSTEMS



MISSILE SYSTEMS



SPACE AND SURVEILLANCE



KONGSBERG AVIATION MAINTENANCE SERVICES
A KONGSBERG-PATRIA COMPANY

KONGSBERG



KSAT
KONGSBERG SATELLITE SERVICES

Patria



kta
naval systems

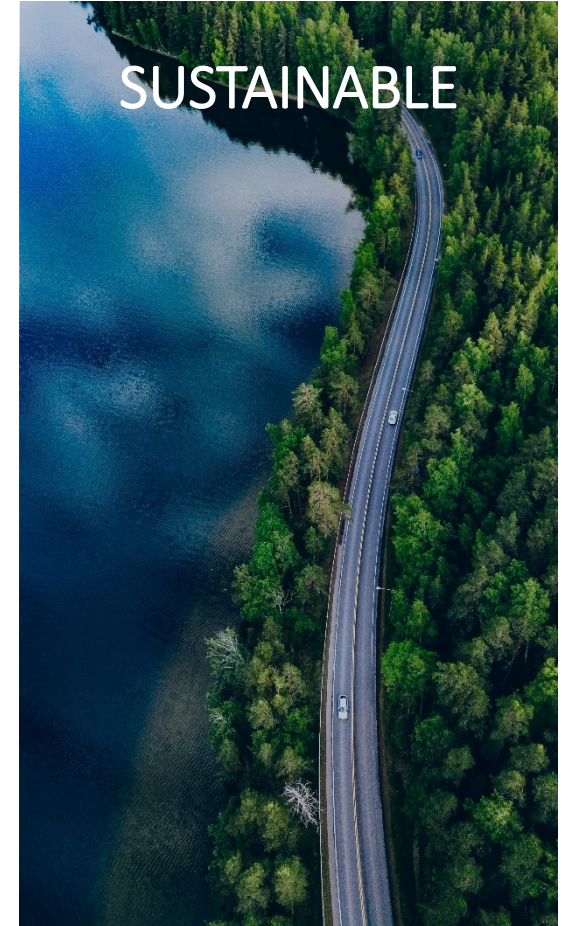


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KEY TAKE-AWAYS

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SECURING THE 100 BNOK PIPELINE





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DEFENCE SEGMENT DEVELOPMENTS

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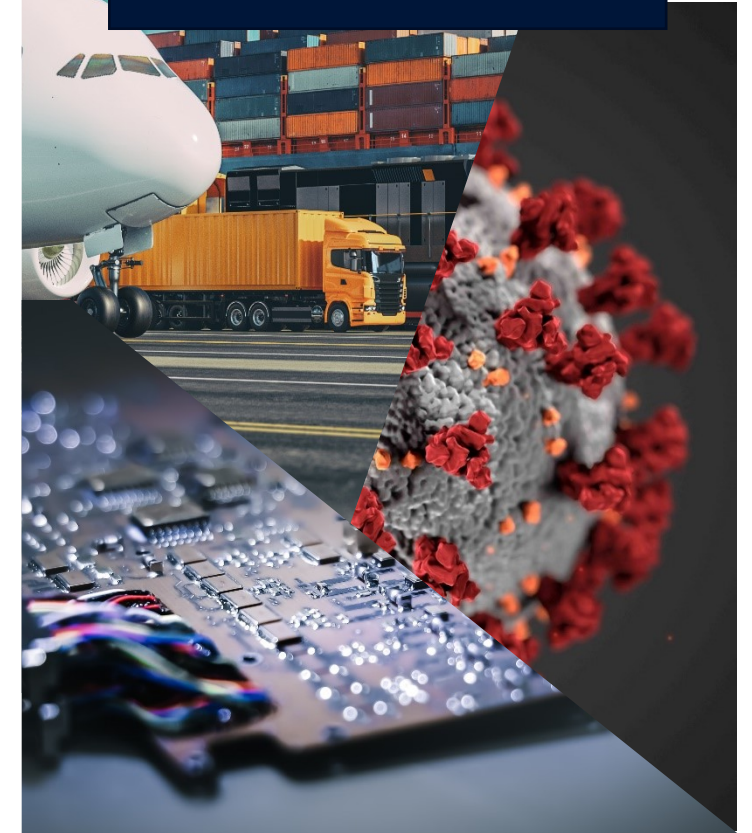
NATIONALIZATION



DEFENCE BUDGETS



CHALLENGES





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STAYING AHEAD OF THE CURVE

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NSM



NASAMS

REMOTE WEAPON STATION



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AMIRAM
ER

WORLD CLASS – Through people, technology and dedication

KONGSBERG PROPRIETARY - See Statement of Proprietary information



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KEY STRATEGIC PRIORITIES

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NAVAL DOMAIN

SPACE IN DEFENCE

GLOBAL GROWTH

MRO – STRATEGIC
PARTNERSHIPS





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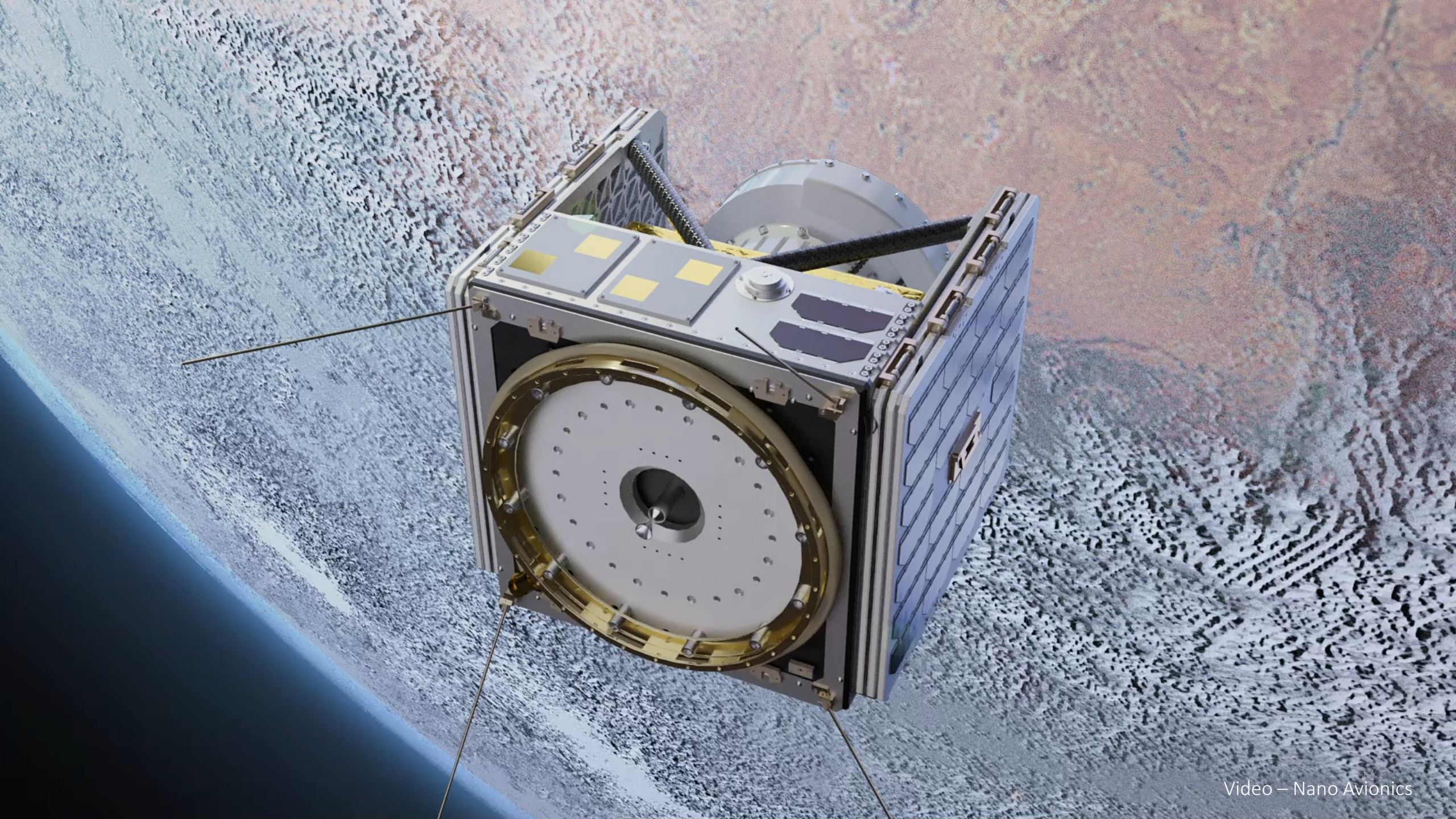


VANGUARD
STANDARD NAVAL VESSEL

MUM-T
MANNED-UNMANNED TEAMIN

WORLD CLASS – Through people, technology and dedication

KONGSBERG PROPRIETARY – See Statement of Proprietary information





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SUSTAINABILITY

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GROWTH

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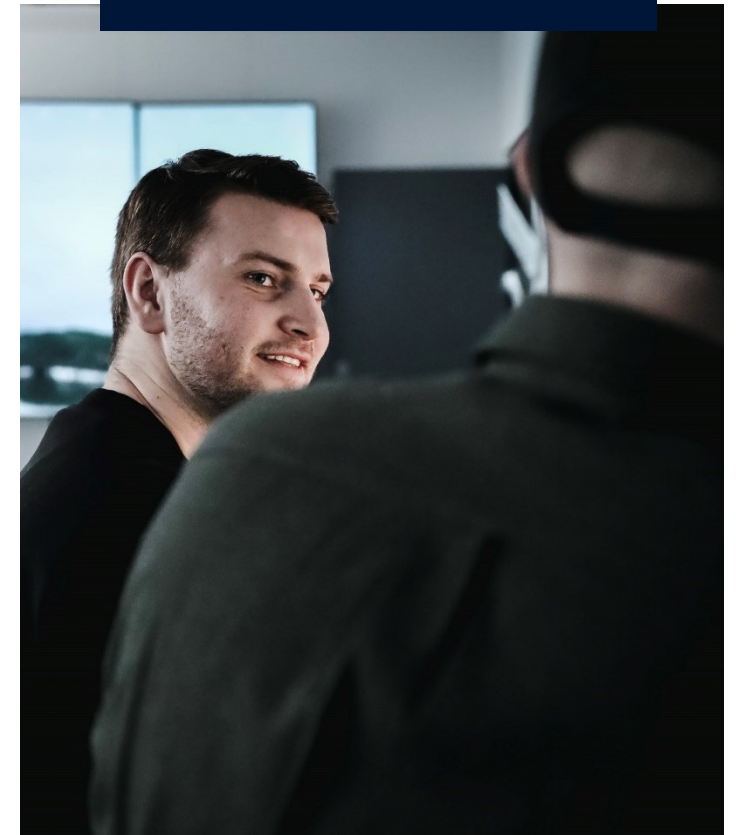
FOOTPRINT



FACILITIES



RECRUITMENT





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SIGNIFICANT OPPORTUNITIES AHEAD

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ORGANIC POTENTIAL

BNOK
100 +

Remote Weapon Stations ▪ NASAMS
NSM ▪ JSM ▪ Submarine combat mgmt
F-35 components ▪ MRO
Defence Communications
Remote Tower

ORDER BACKLOG

BNOK
35 +

POTENTIAL IN NEW INITIATIVES

BNOK
50 +

Vanguard ▪ Naval Domain
Space for Defence
Security
New initiatives

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POSITIONED TO WIN PROGRAMS VALUED AT
BNOK 150+

OVER NEXT 10 YEARS





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Questions?

